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Strategic Readiness

Peipei Pang



Strategic Readiness:

Trige Kirke ,1983 **Strategic Readiness** Timothy Griffith,2021 Today the American people are faced with more challenges than they have ever been faced with before Challenges that are so complex diverse intertwined and further complicated by factors such as globalization climate change authoritarianism and technology that it is becoming extremely difficult to predict what the future of national security will hold Simultaneously the difficulty in establishing and maintaining a consistently resourced and coordinated strategy is muddled by partisan politics annual budgets a 4 year Presidential election cycle and an unstable and unpredictable security environment It is crucial that the United States specifically the Department of Defense DoD develops a Strategic Readiness methodology by which its most important security strategies can be assessed periodically against the objectives that define them in a way that is credible to the whole of government Strategic readiness is the comprehensive assessment of not only operational readiness data but the holistic view of how the DoD is meeting the objectives of the National Defense Strategy Today the Defense Department focuses their readiness efforts on individual problem sets centered around U S strategic competitors These problem sets encompass primary and supporting operational plans that are not always resource and readiness informed Readiness efforts are also focused on establishing readiness goals based on supply versus demand from the Combatant Commanders It is evidently clear after reviewing the current policies and procedures in place that the DoD lacks a Strategic Readiness methodology The current readiness system is myopic and puts too much focus on operational and tactical level concerns Research has shown that the methodology by which readiness is reported and tracked is solely based on objective metrics and plans The current assessment methodology is effective at assessing operational readiness but it was not designed to address strategic issues such as long term strategic competition rapid dispersion of technologies and new concepts of warfare It is important to understand that readiness defines not only the material capabilities to wage war but the non material capabilities to train and equip forces and more importantly the education and support mechanisms that build a resilient and ready force The operational aspect which is where the DoD focuses its readiness efforts only represents the surface of the true definition of readiness This paper offers a novel methodology to holistically assess strategic readiness The methodology described in this paper facilitates the analysis of seven strategic readiness dimensions including operational readiness lethality global posture mobilization readiness sustainment readiness resiliency and allies and partners By assessing them individually and then collectively against the National Defense Strategy objectives a holistic assessment can be published and utilized to assess the DoD s effectiveness at meeting their overall strategy This methodology provides the DoD a dynamic tool that is easily modifiable as strategic objectives change or as the strategy changes based on real world events or changes in political administrations More importantly the DoD can use the results of the assessment to course correct the strategy and refine their approaches to meeting national security objectives It is imperative that the DoD takes every step necessary to maintain an advantage

against near peer adversaries like China Every dollar spent training hour utilized and decision delayed risks the ability of the U S to compete in the future Without making corrections now to the comprehensive understanding of readiness the DoD will be behind in great power competition for years to come Due to the bureaucracy of how the government and DoD functions decisions made now will have an impact for decades to come Evidence of this is the 20 year acquisition timeline for the F 35 and multiple failed programs mis managed from their onset and by many measures an inefficient use of government resources now under fire from the House Armed Services Committee Chairman By not making corrections along the way and adjusting resources to meet higher priority needs and requirements the DoD will not be as effective as possible A feedback mechanism with actionable information is necessary to aid in this area and assist senior leaders in steering the department towards success I recommend that the DoD adopts such a strategic readiness assessment methodology built off the current statutory requirements for operational readiness At the highest level Congress should amend the National Defense Authorization Act to include updates to Title 10 sections 117 and 153 and mandate at a minimum an annual Strategic Readiness Assessment This assessment should be briefed to the House and Senate Armed Services Committees prior to annual budget debates and in conjunction with SECDEF and CJCS testimony The intent of the assessment would be to inform budget decisions with respect to strategy and provide actionable information for senior leaders and congress The Undersecretary of Defense for Personnel and Readiness OSD P R would be primarily responsible for authoring the assessment and would rely heavily on other experts to inform the assessment Along with the Strategic Readiness Assessment OSD P R should host bi annual strategy development conference to review the strategy and provide updates to senior leaders and congress Visualization of the assessment is critically important in ensuring that senior leaders understand the information and the impact of decisions made daily Using the current Defense Readiness Reporting System Strategic I recommend that a strategic readiness tool be implemented and employed in a dashboard type format and example which you will see in Chapter 4 This program will allow stakeholders to implement their assessments and using artificial intelligence see the impact of not only operational decisions but strategic decisions The DoD needs to take advantage of every opportunity to stay ahead of a rising Chinese global power Every domain every decision and every task will have a role in the strategic race It is imperative that the DoD thinks innovatively about how it measures strategic success and how it uses data to inform tactical and operational decisions that may unknowingly have strategic impacts The comprehensive strategic readiness of the DoD is an area of immense value if measured and assessed honestly After demonstrating effective utilization of the strategic readiness assessment methodology the DoD should share its assessment and results with other government agencies such as the Department of State and the Department of Treasury to truly reinforce the whole of government approach that is so desperately needed in great power competition Executive summary **AR 525-30 06/03/2014 ARMY STRATEGIC READINESS , Survival Ebooks** Us Department Of Defense, www.survivalebooks.com, Department of

Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 525 30 06 03 2014 ARMY STRATEGIC READINESS Survival Ebooks **Army Strategic Readiness** Sean M. Herron, 2014 For many years the Army's readiness assessment system was an aggregation of readiness assessments from individual units through multiple hierarchical levels to the strategic level Assessment of strategic capabilities such as the organic industrial base deployment and sustainment systems and the training base were conducted separately and not integrated or aligned with resource decisions Army Regulation 525 xx B Army Strategic Readiness is being developed as a more comprehensive method for conducting a readiness assessment at the strategic level This paper first examines the current readiness process and then reviews the major readiness enhancements in the Army's draft regulation From this assessment it provides a method to improve AR 525 xx B by directly linking readiness to resourcing decisions using an analytical framework This framework will result in a more comprehensive and consistent assessment that communicates the degree of readiness achieved with the resources provided by Congress and the American people

Strategy Maps Robert S. Kaplan, David P. Norton, 2004 The authors of The Balanced Scorecard and The Strategy Focused Organization present a blueprint any organization can follow to align processes people and information technology for superior performance **Measuring Strategic Readiness** Bradley Martin, Laura Fraade-Blanar, Michael E. Linick, Christy Foran, Jacqueline Gardner Burns, Krista Romita Grocholski, Katherine C. Hastings, Sydney Jean Litterer, Kristin F. Lynch, Jared Mondschein, 2021 The authors explore a more expansive approach to readiness assessments that goes beyond the narrow lens of operational readiness and considers a broader set of dimensions that could affect readiness outcomes *Strategic Readiness* John C. Redding, Ralph F. Catalanello, 1994-03-11 Shows executives anyone concerned with making change happen how to move beyond the limitations of fixed strategic planning processes and programs to create a flexible responsive organization that thrives in today's climate of uncertainty the learning organization Draws from an extensive study of two hundred change oriented organizations including Honeywell and Motorola to identify a series of practical actions that can be used immediately to help develop a firm's capacity to learn *Transforming Performance Measurement* Dean R. Spitzer, 2007 You can't improve performance in an organization without measurement but how you measure matters Traditional measurement systems can create dysfunction and distrust This breakthrough approach provides an alternative a roadmap for moving with little or no disruption toward a more mature effective and transformative D18 measurement system

How the Army Runs: A Senior Leader Reference Handbook, 2017-2018 (31st Edition) U.S. Army War College, 2018-11-19 This text explains and synthesizes the functioning and relationships of numerous Defense Joint and Army organizations systems and processes involved in the development and sustainment of trained and ready forces for the Combatant Commanders It is designed to be used by the faculty and students at the U S Army War College as well as other training and educational institutions as they improve their knowledge and understanding of How the Army Runs We are

proud of the value that senior commanders and staffs place in this text and are pleased to continue to provide this reference

Department of Defense Authorization for Appropriations for Fiscal Year 2014 and the Future Years Defense Program
United States. Congress. Senate. Committee on Armed Services, 2014 Rethinking Readiness Stephen Watts, Ashley L. Rhoades, Michael E. Linick, 2024-06-22 The authors offer a framework for how the U S Department of Defense might conduct a strategic readiness assessment and apply it to two defense policy issues munitions procurement and planning modernization schedules across services

ICT Innovations 2009 Danco Davcev, Jorge Marx Gómez, 2010-01-06 This book is the result of the first International Conference ICT Innovations 2009 The ICT Innovations conference is the primary scientific action of the Macedonian Society on Information and Communication Technologies ICT ACT It promotes the publication of scientific results of the international community related to innovative fundamental and applied research in ICT Today ICT has enlarged its horizons and it is practiced under multidisciplinary contexts that introduce new challenges to theoretical and technical approaches The ICT Innovations 2009 conference gathered academics professionals and practitioners reporting their valuable experiences in developing solutions and systems in the industrial and business arena especially innovative commercial implementations novel applications of technology and experience in applying recent research advances to practical situations in any ICT areas The conference focuses on issues concerning a variety of ICT fields like Multimedia Information Systems Artificial Intelligence Pervasive and Ubiquitous Computing Eco and Bio Informatics Internet and Web Applications and Services Wireless and Mobile Communications and Services Computer Networks Security and Cryptography Distributed Systems GRID and Cloud Computing ICT Innovations 2009 Conference was held in Ohrid Macedonia in September 28 30 2009 Local arrangements provided by the members of the Macedonian Society on Information and Communication Technologies ICT ACT mainly consisting of teaching and research staff of Computer Science Department at Faculty of Electrical Engineering and Information Technologies and Institute of Informatics at Faculty of Natural Sciences both at Ss Cyril and Methodius University in Skopje Macedonia

Response to Warning Marc Dean Millot, 1993 This report examines the assumptions underlying plans to assure that U S strategic forces are fully prepared to carry out their wartime missions and survive enemy attack in a superpower crisis The attitudes of 36 former senior military and civilian officials toward decisions to implement strategic readiness measures in response to warning of increasing Soviet capabilities to attack North America were examined in the context of several U S Soviet crisis scenarios A survey technique was employed to gather data on specific questions related to strategic readiness who should decide on the implementation of these measures under what circumstances should these measures be taken and what criteria should guide decisions on whether or not the measures should be implemented Plans to assure the readiness of U S strategic forces assume that military commanders may take many of these measures on their own authority that action will be taken in response to intelligence reports warning that the Soviets are increasing their own strategic attack capabilities and that the operational

readiness and survivability of U S strategic forces are the principal concerns guiding decisions The results of the survey revealed that participants often did not act in accordance with the planning assumptions and that the attitudes of civilian and military participants differed in important ways *Army Strategic Readiness* Department of the Army Headquarters, Department of the Army,2015-07-06 This regulation establishes the Army Strategic Readiness process and provides responsibilities for its execution **Risk Management of Strategic Readiness** Dwight Phillips,Mina Pollmann,Ann Marie Dailey,Peter Schirmer,Ryan Haberman,Brett Zakheim,Gwen Mazzotta,2025-06-25 RAND researchers were asked to develop ways to ensure department decisionmaking regarding strategic readiness is pedagogically coherent objective informed by data and based on risk Computerworld ,2004-02-09 For more than 40 years Computerworld has been the leading source of technology news and information for IT influencers worldwide Computerworld s award winning Web site Computerworld com twice monthly publication focused conference series and custom research form the hub of the world s largest global IT media network **Twenty Famous Naval Battles** Edward Kirk Rawson,1899 **The Organization of Logistic Support Systems** R. Bureau,1973 *How Likely is a Real Increase in Funding for the U.S. Strategic Forces?* Kevin Neil Lewis,1979 Contrary to prevailing impressions the strategic budget is ill able to support a major buildup of the sort recommended by many defense analysts This Note reviews funding history and the potential impact of modernization programs of various scope and offers impressions on the likelihood of a real strategic funding increase **Leadership Report** ,1999

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