

INTELLIGENCE TODAY AND TOMORROW

Spring 2014

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Intelligence is arguably one of the most powerful and also problematic tools of the modern state, and one applied not just to foreign policy and security affairs, but also areas as varied as economic strategy and law enforcement. However, the modern world increasingly poses complex challenges to both intelligence and counter-intelligence, ranging from the over-abundance of data to the need to balance the needs of the state and the rights of the individual. Furthermore, not only do modern states outsource a growing share of their intelligence activities to private agencies, but it is also increasingly evident that businesses and non-governmental agencies have their own intelligence assets, even if rarely described or recognized as such.

This course will explore the evolution and dimensions of modern intelligence and counter-intelligence, such that students will develop an informed appreciation of the capabilities and limitations of intelligence and its impact on the modern world.

Course Information

FORMAT

This course is taught through 8 40/45-minute units scheduled in 4 90-minute blocks (with a brief break in between); these will be a mix of lecture and discussion, which means that students must make sure they have read the required reading beforehand, all of which will be available electronically. The expectation is that all students will attend every unit, have prepared adequately beforehand, and will engage in the debate and discussion within the class.

1. Introducing Intelligence
2. Collecting Intelligence
3. Analyzing Intelligence
4. Using Intelligence
5. Active Intelligence
6. Criminal Intelligence
7. Modern Intelligence
8. Future Intelligence

READINGS

All required reading will be made available electronically. A wide range of Further Reading is also provided as a guide to you both for interest and for your memo; some of these (asterisked) will also be available electronically.

ASSESSMENT

This course is assessed through writing an analytic memorandum, after the classes. Intelligence

Studies In Intelligence Spring 2003 Intelligence Today And Tomorrow

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Studies In Intelligence Spring 2003 Intelligence Today And Tomorrow:

Intelligence and Government in Britain and the United States Philip H.J. Davies, 2012-04-06 Bringing a dose of reality to the stuff of literary thrillers this masterful study is the first closely detailed comparative analysis of the evolution of the modern British and American intelligence communities *Intelligence and Government in Britain and the United States A Comparative Perspective* is an intensive comparative exploration of the role of organizational and political culture in the development of the intelligence communities of America and her long time ally Each national system is examined as a detailed case study set in a common conceptual and theoretical framework The first volume lays out that framework and examines the U S intelligence community The second volume offers the U K case study as well as overall conclusions Particular attention is paid here to the fundamentally different concepts of what intelligence entails in the United States and United Kingdom as well as to the nations different approaches to managing change and information intensive activities The impact of these differences is demonstrated by examining the evolution of the two intelligence communities from their inceptions prior to World War II through their development during the Cold War and the transformations that have taken place since especially in the wake of the September 2001 terrorist attacks and 2003 invasion of Iraq

Publications Combined: Over 20 National Intelligence University Studies Focusing On Domestic Intelligence, Over 3 300 total pages Introduction The National Intelligence University is the Intelligence Community's sole accredited federal degree granting institution The main campus is located in Bethesda MD and it also has Academic Centers located around the world The faculty of NIU are subject matter experts from around the intelligence community who bring a wealth of knowledge and practical experience as well as academic qualifications to the classroom Included titles BRINGING INTELLIGENCE ABOUT Practitioners Reflect on Best Practices ANTICIPATING SURPRISE Analysis for Strategic Warning Learning With Professionals Selected Works from the Joint Military Intelligence College THE CREATION OF THE NATIONAL IMAGERY AND MAPPING AGENCY CONGRESS'S ROLE AS OVERSEER The Coast Guard Intelligence Program Enters the Intelligence Community A Case Study of Congressional Influence on Intelligence Community Evolution THE BLUE PLANET INFORMAL INTERNATIONAL POLICE NETWORKS AND NATIONAL INTELLIGENCE TEACHING INTELLIGENCE AT COLLEGES AND UNIVERSITIES SHAKESPEARE FOR ANALYSTS LITERATURE AND INTELLIGENCE Out of Bounds Innovation and Change in Law Enforcement Intelligence Analysis Managing the Private Spies Use of Commercial Augmentation for Intelligence Operations Intelligence Professionalism in the Americas Y The Sources of Islamic Revolutionary Conduct GLOBAL WAR ON TERRORISM ANALYZING THE STRATEGIC THREAT SENSEMAKING A STRUCTURE FOR AN INTELLIGENCE REVOLUTION Finding Leaders Preparing the Intelligence Community for Succession Management EXPERIENCES TO GO TEACHING WITH INTELLIGENCE CASE STUDIES Democratization of Intelligence Crime Scene Intelligence An Experiment in Forensic Entomology BENEATH THE SURFACE INTELLIGENCE PREPARATION OF THE BATTLESPACE for

COUNTERTERRORISM A FLOURISHING CRAFT TEACHING INTELLIGENCE STUDIES INTELLIGENCE ANALYSIS IN THEATER JOINT INTELLIGENCE CENTERS AN EXPERIMENT IN APPLYING STRUCTURED METHODS The Common Competencies for State Local and Tribal Intelligence Analysts **Understanding the Globalization of Intelligence** A. Svendsen,2012-08-30 In this concise introduction to the complexities of contemporary western intelligence and its dynamics during an era of globalization Adam Svendsen discusses intelligence cooperation in the early 21st century with a sharp focus on counter terrorism and WMD counter proliferation during the War on Terror **The Coast Guard Intelligence Program Enters the Intelligence Community** Kevin E. Wirth,2007 This work builds on earlier publications in this series particularly Occasional Paper Number Nine The Creation of the National Imagery and Mapping Agency Congress s Role as Overseer by Anne Daugherty Miles The author of the present paper has examined how the Coast Guard became a member of the Intelligence Community how Congress was involved and how Congress will likely be increasingly involved in the organization of the Community Although the United States Coast Guard has utilized intelligence capabilities since the service s inception in 1790 the Coast Guard was not included as a formal member of the Intelligence Community until December 2002 Mr Wirth describes the story behind the short but significant amendment to the National Security Act of 1947 which resulted in the Coast Guard s formal entry into the Intelligence Community Researched within eighteen months of passage this case study exhaustively documents extensive congressional and Coast Guard staff work Interviews at the action officer level clearly reveal the view from the bureaucratic trenches and additional attention to talking points meeting minutes and email summaries add immediacy as they further clarify positions from within departments staffs and agencies A brief examination of the surrounding political and geopolitical events such as the bombing of the USS Cole political changes in Congress internal Coast Guard actions and the tragic attacks of September 11th provide context to the passage of this provision Derived from a thesis completed in 2003 this paper illustrates the importance of gathering electronic data immediately since much of the reference material on which this study is based existed only as informal e mail or documents stored on computers Much of it likely would have been erased had the research started even a year later **Handbook of Intelligence Studies** Loch K. Johnson,2007-01-24 This topical volume offers a comprehensive review of secret intelligence organizations and activities Intelligence has been in the news consistently since 9 11 and the Iraqi WMD errors Leading experts in the field approach the three major missions of intelligence collection and analysis covert action and counterintelligence Within each of these missions the dynamically written essays dissect the so called intelligence cycle to reveal the challenges of gathering and assessing information from around the world Covert action the most controversial intelligence activity is explored with special attention on the issue of military organizations moving into what was once primarily a civilian responsibility The authors furthermore examine the problems that are associated with counterintelligence protecting secrets from foreign spies and terrorist organizations as well as the question of intelligence accountability and

how a nation can protect its citizens against the possible abuse of power by its own secret agencies The Handbook of Intelligence Studies is a benchmark publication with major importance both for current research and for the future of the field It is essential reading for advanced undergraduates graduate students and scholars of intelligence studies international security strategic studies and political science in general *Terrorism, 2002-2004* Edward F. Mickolus, Susan L. Simmons, 2006 **The Intelligence Files** Olivier Schmidt, 2005 These potential scandals are culled from the files of the French language ADI Journal Intelligence the bible for conspiracy theorists and avidly read in intelligence agencies because it is so rich in insider gossip *Counterintelligence and National Strategy* Michelle K. Van Cleave, 2007 **United States Naval Institute Proceedings**, 2004 [Current Law Index](#), 2005 [American Book Publishing Record](#), 2003 **The Art of Intelligence** Henry A. Crumpton, 2013-04-30 A lively account combines the derring do of old fashioned spycraft with thoughtful meditations on the future of warfare and intelligence work It deserves to be read The Washington Post Offer s an exceptionally deep glimpse into the CIA s counterterrorism operations in the last decade of the twentieth century Harper s A legendary CIA spy and counterterrorism expert tells the spellbinding story of his high risk action packed career Revelatory and groundbreaking The Art of Intelligence will change the way people view the CIA domestic and foreign intelligence and international terrorism Henry A Hank Crumpton a twenty four year veteran of the CIA s Clandestine Service offers a thrilling account that delivers profound lessons about what it means to serve as an honorable spy From CIA recruiting missions in Africa to pioneering new programs like the UAV Predator from running post 9 11 missions in Afghanistan to heading up all clandestine CIA operations in the United States Crumpton chronicles his role in the battlefield and in the Oval Office in transforming the way America wages war and sheds light on issues of domestic espionage **Intelligence Report**, 2009 [Cultural Intelligence and Leadership](#) Karen Dianne Davis, 2009 *Strategic Intelligence: Counterintelligence and counterterrorism : defending the nation against hostile forces* Loch K. Johnson, 2007 While several fine texts on intelligence have been published over the past decade there is no complementary set of volumes that addresses the subject in a comprehensive manner for the general reader This major set explains how the sixteen major U S intelligence agencies operate how they collect information from around the world the problems they face in providing further insight into this raw information through the techniques of analysis and the difficulties that accompany the dissemination of intelligence to policymakers in a timely manner **Proceedings of the British Psychological Society** British Psychological Society, 2005 **Secret Channel to Berlin** Pierre-Th Braunschweig, 2004 This book focuses on the delicate connection between the head of Swiss Intelligence Colonel Roger Masson and the German Chief of Espionage SS General Walter Schellenberg The author had access to hitherto inaccessible documents including newly discovered material in American archives to fully illuminate this secret connection for the first time The book also includes surprising new details about the alarming military threats Switzerland faced in March 1943 Masson s extraordinary secret channel to Berlin was not of course the only Swiss

intelligence operation during the war Braunschweig outlines in detail the gradual buildup tasks and functions of Swiss Intelligence during World War II He furthermore describes conflicts between Swiss Intelligence and the Federal government in Bern and within the Intelligence service itself During World War II Switzerland was famous as a center of spies and espionage fielded by Allies and Axis alike Less has been known however about Switzerland s own Intelligence activities including its secret sources in Hitler s councils and its counterespionage program at home With this intensely researched scholarly yet exciting book that gap in the history of wartime Intelligence operations has been filled PIERRE TH BRAUNSCHWEIG earned a Ph D in history from the University of Bern and later served as an assistant to Hans Senn the Chief of Staff of the Swiss Army He is a member of the United States Strategic Institute in Washinton DC the International Institute for Strategic Studies in London and the National Intelligence Study Center in Washington **CSA Political Science & Government** ,2004 *Communicable Diseases Intelligence* ,2005 American Foreign Policy Daniel S. Papp,Loch K. Johnson,John E. Endicott,2005 American Foreign Policy in a New Era utilizes the three major approaches to foreign policy analysis giving students an opportunity to obtain a comprehensive 360 degree understanding of U S foreign policy Students will use the methodologies of history and diplomatic history to develop an understanding of past U S foreign policy and how the United States became what it is today in global affairs employ a variety of social science methodologies used to explore the forces that shape and influence U S foreign policy and they will engage in policy analysis to study in depth five issues areas in contemporary U S foreign policy

Whispering the Secrets of Language: An Mental Quest through **Studies In Intelligence Spring 2003 Intelligence Today And Tomorrow**

In a digitally-driven earth wherever monitors reign supreme and instant transmission drowns out the subtleties of language, the profound techniques and mental nuances hidden within phrases often go unheard. Yet, set within the pages of **Studies In Intelligence Spring 2003 Intelligence Today And Tomorrow** a charming fictional value blinking with organic feelings, lies an extraordinary journey waiting to be undertaken. Written by a skilled wordsmith, that charming opus attracts visitors on an introspective trip, gently unraveling the veiled truths and profound impact resonating within the very fabric of each word. Within the psychological depths of the touching evaluation, we shall embark upon a genuine exploration of the book is core styles, dissect its interesting publishing design, and yield to the strong resonance it evokes heavy within the recesses of readers hearts.

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reverdecen en primavera these hedge types lose their leaves in autumn and revegetate in spring

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